# Workiva Investor Day

19 November 2020



#### Safe Harbor

This presentation includes forward-looking statements. All statements contained in this presentation other than statements of historical facts, including any statements regarding our future results of operations and financial position, our business strategy and plans and our objectives for future operations, are forward-looking statements. The words "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect" and similar expressions are intended to identify forward-looking statements. We have based these forward-looking statements largely on our current expectations and projections about future events and financial trends that we believe may affect our financial condition, results of operations, business strategy, short-term and long-term business operations and objectives, and financial needs. These forward-looking statements are subject to a number of risks, uncertainties and assumptions, including those described in "Risk Factors" in our annual reports on Form 10-K and quarterly reports on Form 10-Q filed with the Securities and Exchange Commission. Moreover, we operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, the future events and trends discussed in this presentation may not occur and actual results could differ materially and adversely from those anticipated or implied in the forward-looking statements.

Although we believe that the expectations reflected in the forward-looking statements are reasonable, we cannot guarantee future results, levels of activity, performance, achievements or events and circumstances reflected in the forward-looking statements will occur. We are under no duty to update any of these forward-looking statements after the date of this presentation to conform these statements to actual results or revised expectations. This presentation has been prepared for informational purposes only from information supplied by us and from third-party sources. Such third-party information has not been independently verified. We make no representation or warranty, expressed or implied, as to the accuracy or completeness of such information.

By attending or receiving this presentation you acknowledge that you will be solely responsible for your own assessment of the market and our market position and that you will conduct your own analysis and be solely responsible for forming your own view of the potential future performance of our business.

#### Investor Day Agenda

#### 19 November 2020 | 10:30 a.m. - 12:30 p.m. CT

Topic	Presenters
Welcome & Safe Harbor	Adam Terese, Director-Investor Relations & Corp Development
Workiva's New Platform	Marty Vanderploeg, CEO
Growth Strategy	Julie Iskow, COO
Financial Update	Stuart Miller, CFO
Partnerships	Mike Rost, VP-Partners and Alliances
Global Statutory Reporting	Paul Volpe, VP-Growth Solutions
Live Q&A	Workiva Executives



#### Live Q&A Session at the End

# Submit questions using the Q&A field



## Workiva's New Platform

#### **Marty Vanderploeg**

**Chief Executive Officer** 



#### Our Mission

To build trust in the global economy with transparent data and connected reporting



# workiva

Simplifying complex work



#### New Cutting-Edge Platform

#### Coding began in 2014

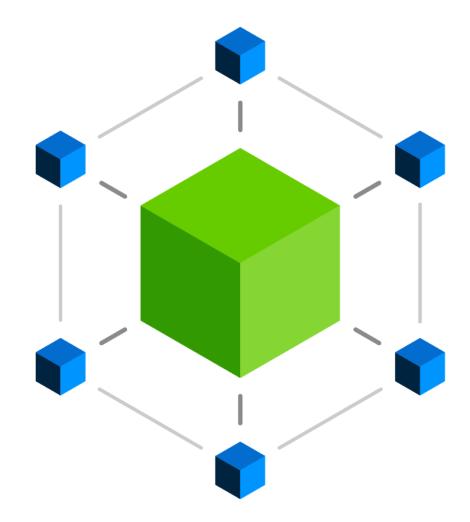
#### Born in the cloud

- Single instance, multi-tenant
- Deployed on AWS and GCP

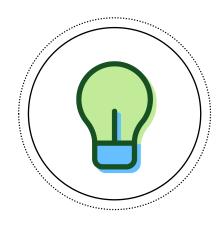
#### Microservices architecture

 Manage 170 containers through Kubernetes

**Open data APIs + data integration** 



#### New Platform Enables Our Innovation



**Innovative** 

Containers enable faster deployment of new solutions



Open

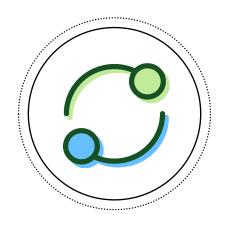
APIs for 3rd party developers



**User Analytics** 

Understand how users interact with the platform

#### New Platform Enables Our Growth Strategy



**Connected** 

Integrate with systems of record



Scalable

Hundreds of thousands of users, millions of reports and billions of links



**Feature-Rich** 

Enhanced capabilities to improve customers' productivity



# Successfully Upgrading Customers to New Platform

> 90%
of customer ACV
has upgraded to
our new platform





### New Platform: Customer Case Study

#### **Leading Global Investment Firm**

- Mid-six figure relationship
- New logo on the new platform
- Multi-solution, multi-country deal
- Connects systems of record to final reports
- IT is decision maker

#### **Customer Benefits**

Enhanced collaboration

Greater connectivity across data and processes

Full audit trail

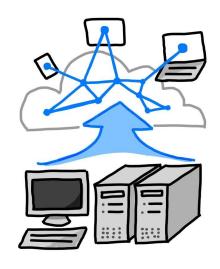
5

Increased automation and efficiency

Ability to scale the business

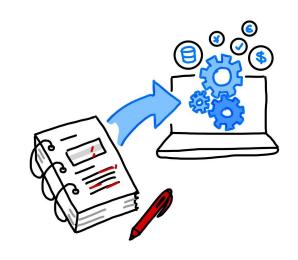
#### Secular Trends Drive Demand

#### **Shift to cloud computing**



Middle and back office are catching up to front office

## Digital transformation of the office of the CFO



Digital transformation means business process re-engineering, not just automation

## Online collaboration of remote workers



Working remotely is the future



# Growth Strategy

#### **Julie Iskow**

**Chief Operating Officer** 



## Agenda

Our Aspiration

Where We Compete

Core Growth Strategy

Capabilities for Execution

## **Growth Strategy**



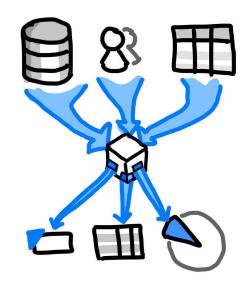
## Our Aspiration

# To be the world's leading platform for simplifying complex work



### Workiva Simplifies Complexity

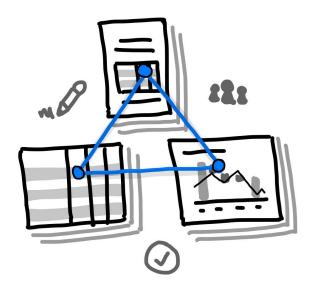
**Data** 



**Business Process** and Workflow



**End Reports** 

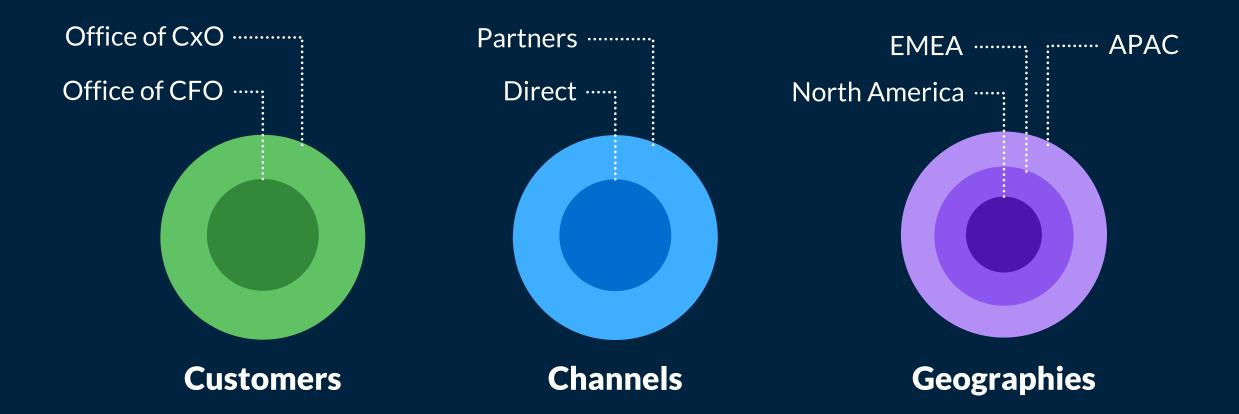


Solving Universal Challenges of Complex Work

Data Transparency | Data Integrity | Collaboration | Data Availability | Workflow | Task Management



### Where We Compete



We remain a Horizontal SaaS company, but compete in Key Verticals

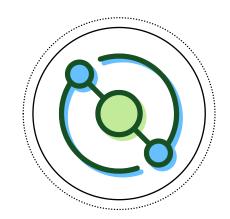


#### How We Win: Multi-Year Strategy



## Fit-for-Purpose Solutions

Deliver high value solutions that extend our platform



## **Modern Platform**

Enhance our open, intelligent, intuitive platform for managing complex work



#### Marketplace App Exchange

Create a marketplace to accelerate platform adoption\*



# Partner **Ecosystem**

Build a high performing partner ecosystem as a force multiplier

\*Launching in 2021



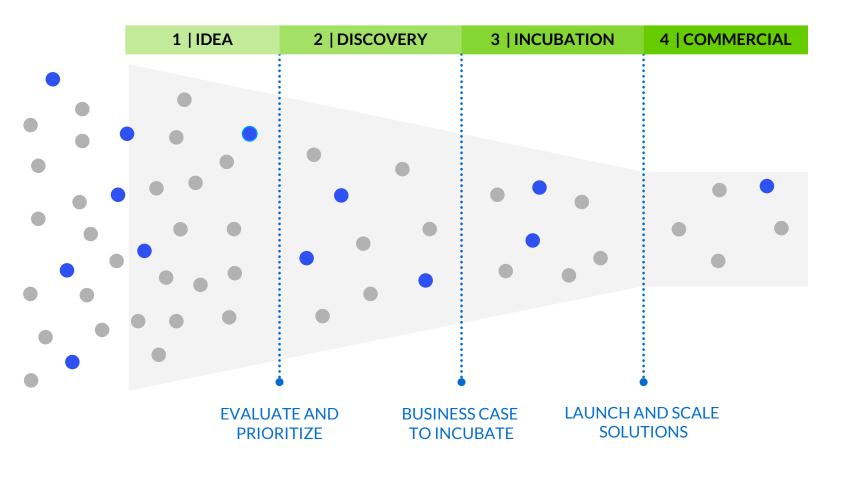
#### Our Fit-for-Purpose Solutions

## Address Customer Pain Points

Solve specific customer needs, provide high value

## **Extend our Existing Platform**

Leverages our tech with low or no code





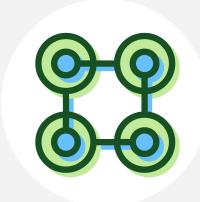
#### Modern Platform



#### **Open**

New ways to connect and build on top of our platform

APIs
INTEGRATIONS
CONNECTED ECOSYSTEMS



#### Intelligent

Enable efficiency and better decisions with AI

WORKFLOW AUTO-SUGGESTIONS PREDICTIVE ANALYTICS



#### **Intuitive**

Improved user experiences to keep growing with our platform

CONSUMER GRADE UI MOBILE EXPERIENCE DIGITAL ONBOARDING



## SaaS Marketplace On The Workiva Platform



Templates & Connectors



SDKs & APIs



Apps & Solutions



#### Partners Are Growth Catalysts



# **Expanded Distribution**

New markets, accounts, industries and geographies



# New **Opportunities**

Incremental sourced deals and increased win rate



# Domain **Expertise**

New solutions, advanced delivery, larger deal sizes

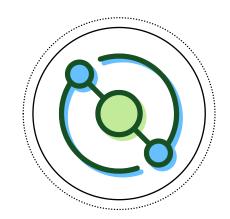


#### How We Win: Multi-Year Strategy



## Fit-for-Purpose Solutions

Deliver high value solutions that extend our platform



## **Modern Platform**

Enhance our open, intelligent, intuitive platform for managing complex work



#### Marketplace App Exchange

Create a marketplace to accelerate platform adoption\*



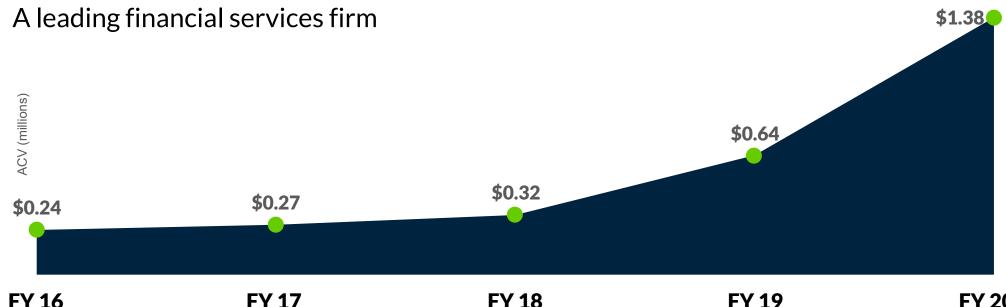
# Partner **Ecosystem**

Build a high performing partner ecosystem as a force multiplier

\*Launching in 2021



## Platform Strategy Drives Higher Value



Regulated Risk **SEC Reporting** 

**FY 17** 

**Regulated Risk SEC Reporting** SOX

Regulated Risk **SEC Reporting** SOX

Policies & Procedures

Regulated Risk **SEC Reporting** SOX Policies & Procedures Risk & Compliance

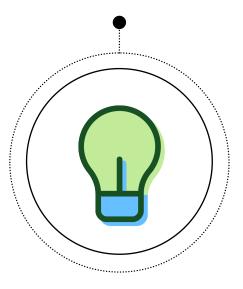
**FY 20 E** 

**Regulated Risk SEC Reporting** SOX Policies & Procedures Risk & Compliance Audit & Controls Platform ELA

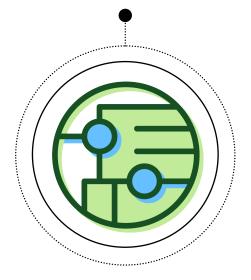


## Delivering On Our Growth Strategy

Innovation & Incubation



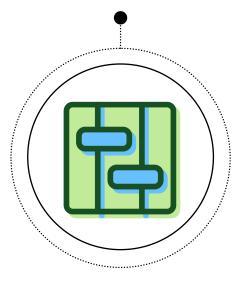
Agility & Delivery



GTM Machine



Focus & Prioritization



# Financial Update

#### **Stuart Miller**

**Chief Financial Officer** 



## Agenda

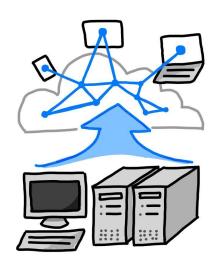
Market Opportunity

Track Record

New Operating Targets

#### Secular Trends Drive Demand

#### **Shift to cloud computing**



## Digital transformation of the office of the CFO



## Online collaboration of remote workers



#### Drivers of Workiva's Revenue Growth

New platform: scalable, connected







**Partners** 

#### Many Solutions, One Platform

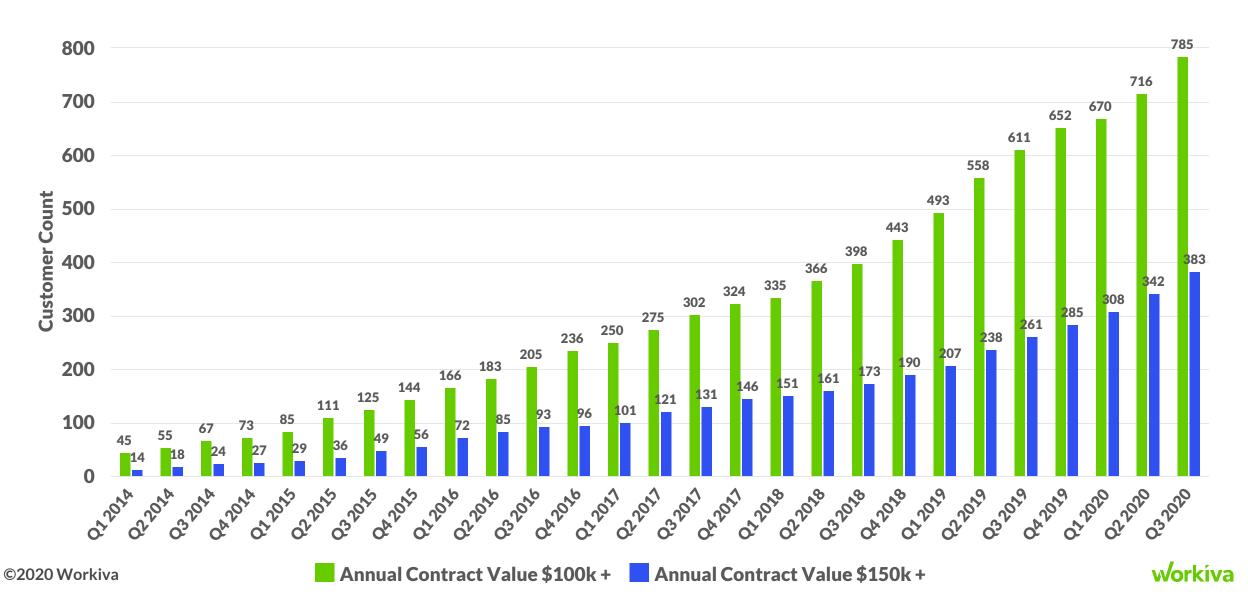
- Annual and interim financial reporting
- Management reporting
- SEC reporting
- SEDAR reporting
- Global statutory reporting
- ESEF reporting
- Tax reporting
- Insurance statutory reporting
- FERC reporting



- SOX and controls management
- Audit management
- Enterprise risk management
- Policies and procedures
- Fund Prospectus
- Shareholder reports
- Stress Testing
- Living will
- Insurance prospectus



## Number of Large Contracts is Growing



#### Total Addressable Market





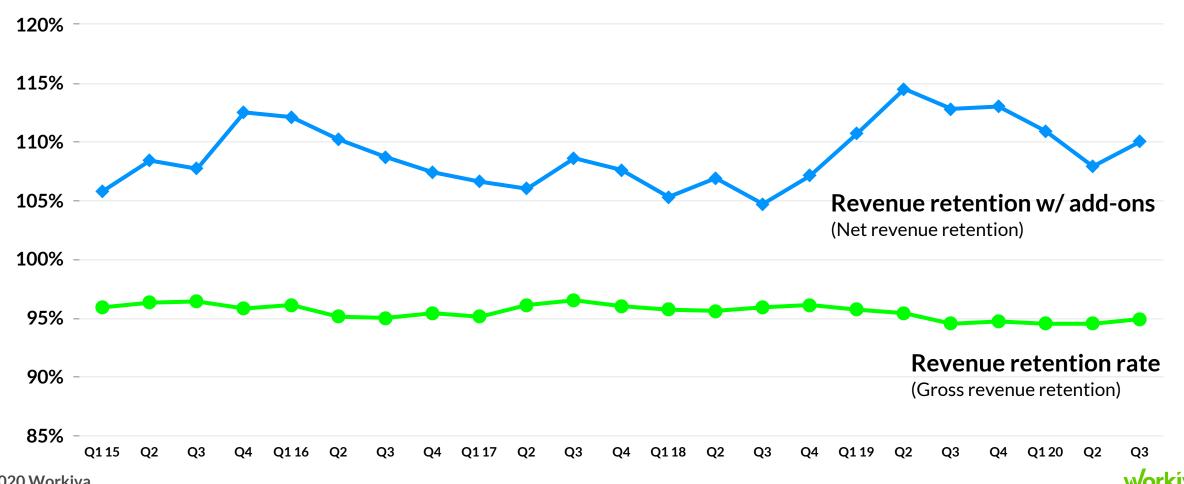
Workiva's share

## Track Record



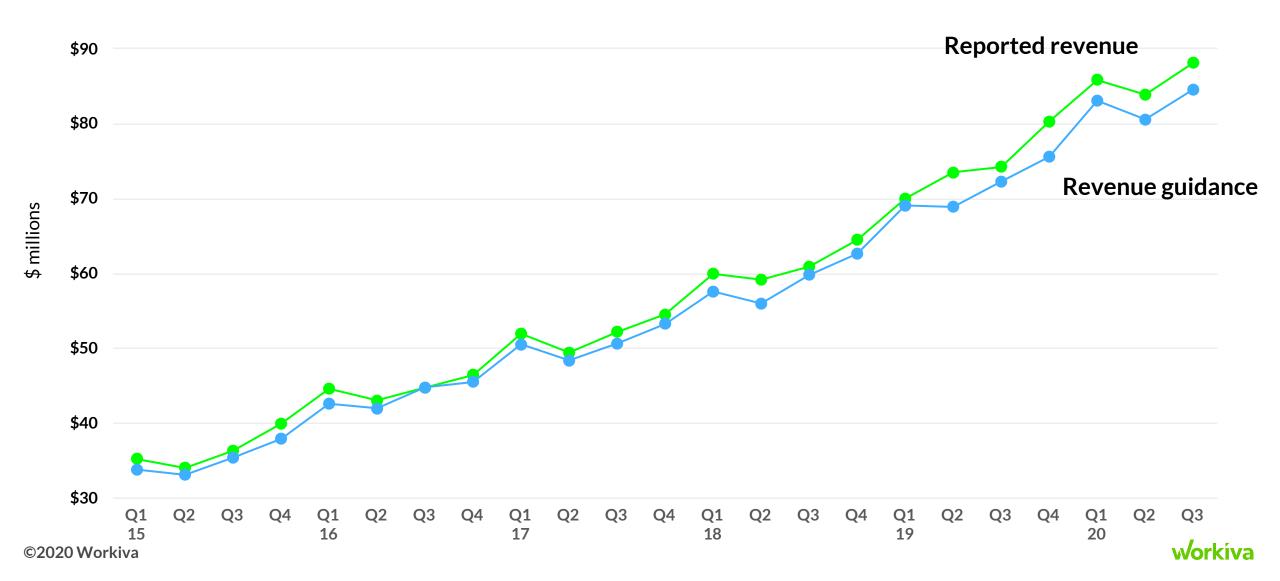
#### Revenue Retention Remains Strong

Retention of subscription revenue at Workiva: Trailing four quarters, Q1 2015 to date (%)

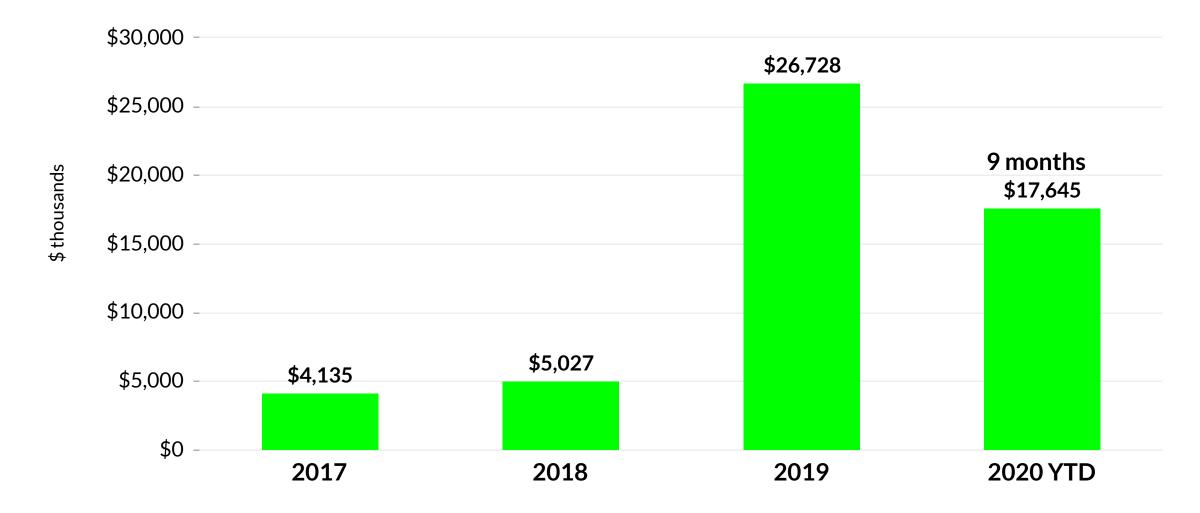


### Long Track Record of Exceeding Guidance

Revenue guidance for forward quarter vs. reported revenue at the quarter from Q1 '15 to Q3 '20



#### Four Consecutive Years of Positive Free Cash Flow

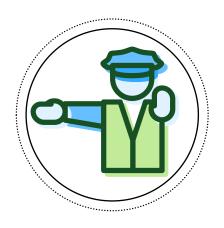




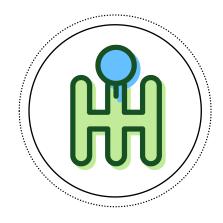
## New Operating Targets



### New Platform Enables New Operating Targets



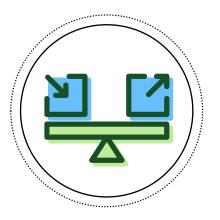
De-risks business model



**Accelerates** innovation



Facilitates opportunities for partners



Improves operating leverage over time



### Progress on Revenue Mix Target

Workiva - percentage of revenue	2016	2017	2018	2019	TTM	Target
Subscription & services revenue	80%	81%	82%	83%	83.1%	85%
Professional services revenue	20%	19%	18%	17%	16.9%	15%
Total revenue	100%	100%	100%	100%	100%	100%



#### Progress on Gross Margin Target

Workiva - percentage of revenue	2016	2017	2018	2019	TTM	Target
Subscription & services revenue	80%	81%	82%	83%	83.1%	85%
Professional services revenue	20%	19%	18%	17%	16.9%	15%
Total Revenue	100%	100%	100%	100%	100%	100%
Gross margin on S&S revenue*	81%	81%	83%	83%	83.5%	
Gross margin on PS revenue*	34%	30%	29%	22%	30.0%	
Consolidated gross margin*	72%	72%	74%	73%	74.4%	75%





#### Progress on R&D Target

Workiva - percentage of revenue	2016	2017	2018	2019	TTM	Target
Subscription & services revenue	80%	81%	82%	83%	83.1%	85%
Professional services revenue	20%	19%	18%	17%	16.9%	15%
Total revenue	100%	100%	100%	100%	100%	100%
Consolidated gross margin*	72%	72%	74%	73%	74.4%	75%
Research & development*	31%	32%	31%	27%	25.4%	25%





#### Room for Improvement on Sales & Marketing Target

Workiva - percentage of revenue	2016	2017	2018	2019	TTM	Target
Subscription & services revenue	80%	81%	82%	83%	83.1%	85%
Professional services revenue	20%	19%	18%	17%	16.9%	15%
Total revenue	100%	100%	100%	100%	100%	100%
Consolidated gross margin*	72%	72%	74%	73%	74.4%	75%
Research & development*	31%	32%	31%	27%	25.4%	25%
Sales & marketing*	44%	39%	35%	37%	38.4%	20%



#### Progress on G&A Target

Workiva - percentage of revenue	2016	2017	2018	2019	TTM	Target
Subscription & services revenue	80%	81%	82%	83%	83.1%	85%
Professional services revenue	20%	19%	18%	17%	16.9%	15%
Total revenue	100%	100%	100%	100%	100%	100%
Consolidated gross margin*	72%	72%	74%	73%	74.4%	75%
Research & development*	31%	32%	31%	27%	25.4%	25%
Sales & marketing*	44%	39%	35%	37%	38.4%	20%
General & administrative*	13%	13%	13%	11%	11.3%	10%





### Progress on P&L Targets

Workiva - percentage of revenue	2016	2017	2018	2019	TTM	Target
Subscription & services revenue	80%	81%	82%	83%	83.1%	85%
Professional services revenue	20%	19%	18%	17%	16.9%	15%
Total revenue	100%	100%	100%	100%	100%	100%
Consolidated gross margin*	72%	72%	74%	73%	74.4%	75%
Research & development*	31%	32%	31%	27%	25.4%	25%
Sales & marketing*	44%	39%	35%	37%	38.4%	20%
General & administrative*	13%	13%	13%	11%	11.3%	10%
Operating margin*	(16)%	(12)%	(5)%	(3)%	(0.7)%	20%





### New Target Revenue Mix

Workiva - Percentage of Revenue	TTM	Old Target	New Target
Subscription & Services Revenue	83.1%	85%	88%
Professional Services Revenue	16.9%	15%	12%
Total Revenue	100%	100%	100%



### New Target Gross Margin

Workiva - Percentage of Revenue	TTM	Old Target	New Target
Subscription & Services Revenue	83.1%	85%	88%
Professional Services Revenue	16.9%	15%	12%
Total Revenue	100%	100%	100%
Consolidated Gross Margin*	74.4%	75%	80%





#### New Target R&D Expense as a % of Revenue

Workiva - Percentage of Revenue	TTM	Old Target	New Target
Subscription & Services Revenue	83.1%	85%	88%
Professional Services Revenue	16.9%	15%	12%
Total Revenue	100%	100%	100%
Consolidated Gross Margin*	74.4%	75%	80%
Research & Development*	25.4%	25%	23%





#### New Target Sales & Marketing Expense as a % of Revenue

Workiva - Percentage of Revenue	TTM	Old Target	New Target
Subscription & Services Revenue	83.1%	85%	88%
Professional Services Revenue	16.9%	15%	12%
Total Revenue	100%	100%	100%
Consolidated Gross Margin*	74.4%	75%	80%
Research & Development*	25.4%	25%	23%
Sales & Marketing*	38.4%	20%	25%





#### New Target G&A Expense as a % of Revenue

Workiva - Percentage of Revenue	TTM	Old Target	New Target
Subscription & Services Revenue	83.1%	85%	88%
Professional Services Revenue	16.9%	15%	12%
Total Revenue	100%	100%	100%
Consolidated Gross Margin*	74.4%	75%	80%
Research & Development*	25.4%	25%	23%
Sales & Marketing*	38.4%	20%	25%
General & Administrative*	11.3%	10%	10%
Operating Margin Non-GAAP	(0.7)%	20%	22%





#### New Target Operating Model

Workiva - Percentage of Revenue	TTM	Old Target	New Target
Subscription & Services Revenue	83.1%	85%	88%
Professional Services Revenue	16.9%	15%	12%
Total Revenue	100%	100%	100%
Consolidated Gross Margin*	74.4%	75%	80%
Research & Development*	25.4%	25%	23%
Sales & Marketing*	38.4%	20%	25%
General & Administrative*	11.3%	10%	10%
Operating Margin Non-GAAP	(0.7)%	20%	22%
Stock Compensation	13.4%		12%
Operating Margin GAAP	(14.1)%		10%





# Partnerships

#### Mike Rost

Vice President of Partners and Alliances



### Partner Engagement Model



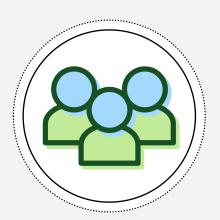
## Market Engagement

- Go-to-market alignment
- Efficient expansion in geographies and industries



## New **Opportunities**

- Workiva Service Lines
- Partner sourced deals
- Managed Service/BPO



# Domain **Expertise**

- Industry specific
- Tech integrations
- Finance Transformation



## 200+ Partners in the Ecosystem









































### Workiva is a Recognized Industry Leader

Magic Quadrant for Cloud Financial Close Solutions

Recognized as a **Leader** in a Gartner Magic Quadrant 4 years in a row



### Workiva Partners with Industry Leaders

Workiva partners with leading financial close vendors

System of Record + System of Reporting

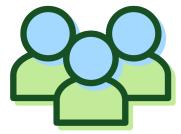




### Technology Consultants and Integrators

- AMOSCA Limited
- ARC Consulting
- Clearsulting
- CFO Solutions
- Column 5
- F.H. Black
- Fidato Partners
- Ginini SAS
- InterRel







- itelligence Inc
- Lionpoint
- Impetus
- Spaulding Ridge
- Steelbridge
- SUMAQ
- Taxtimbre
- TruQua Enterprises
- Utegration



### Industry-Specific Delivery Focus

#### Deloitte KPMG

Financial services deliver in banking and insurance

# **Guidehouse Deloitte**

Federal Government focus on A123 and AFR

F.H. Black

Deploying Workiva in state and local governments

**Utegration PowerPlan** 

Utilities experts focused on Federal Energy Regulatory Commission (FERC)

# Large Global Advisory Firm: **Partnership Case Study**

Built Insurance specific expertise in Actuarial Memo, LDTI, Insurance Stat, and IFRS 17

Relationships in 12 countries across North America, EMEA and APAC

Deployed Managed Service for Global Statutory Reporting



Large Global Advisory Firm



#### **KPMG Global:**

#### Partnership Case Study

Managed service, powered by Workiva

Standardized on the Workiva platform for SOX on Demand solution

Workiva Platform used by Accounting Advisory Service for M&A



## Global Statutory Reporting

#### **Paul Volpe**

Vice President of Growth Solutions



## Global Statutory Reporting



































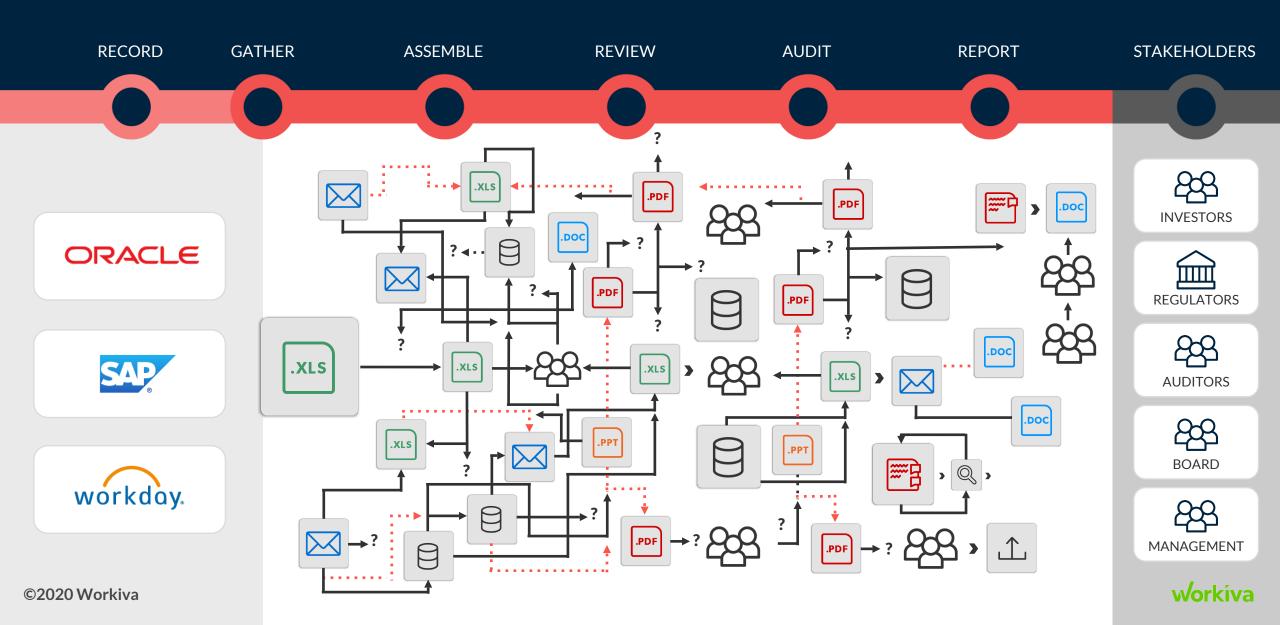
Mandatory legal entity reporting in different countries

Audited financials: scrutiny over preparation, review and support

More entities = more process complexity



### Current Process is Unsustainable



## Globally Distributed











### Multinational System of Work











Business and Legal
General Ledger and Financial
Human Resources and
Environmental, Social
and Governance



Business Unit/Departmental
Reviewers/Management/Board
Shared Services/Third Parties
External Auditors



Planning

Data Collection

Adjustments/Work Papers

Review/Approval/Audit

### Multinationals Are Reassessing Processes







Digital transformation of finance

Increasing regulatory oversight

Balance insourcing vs. outsourcing



### Huge Market Potential for our Global Platform

**Americas, EMEA, APAC** 

**Upsell to existing customers** 

**New logos** 

#### Leverage partners

- Network
- Domain expertise



## Global Statutory Reporting: Customer Case Study

#### **Old Process**

- Entities in 29 countries
- Manual & time-consuming
- Data and format inconsistencies
- Disconnected preparation and audit

#### **Workiva Process:**

- End-to-end centralized process
- Greater efficiency: 1,000 hours saved over 12 weeks
- Increased trust and confidence in the data and process



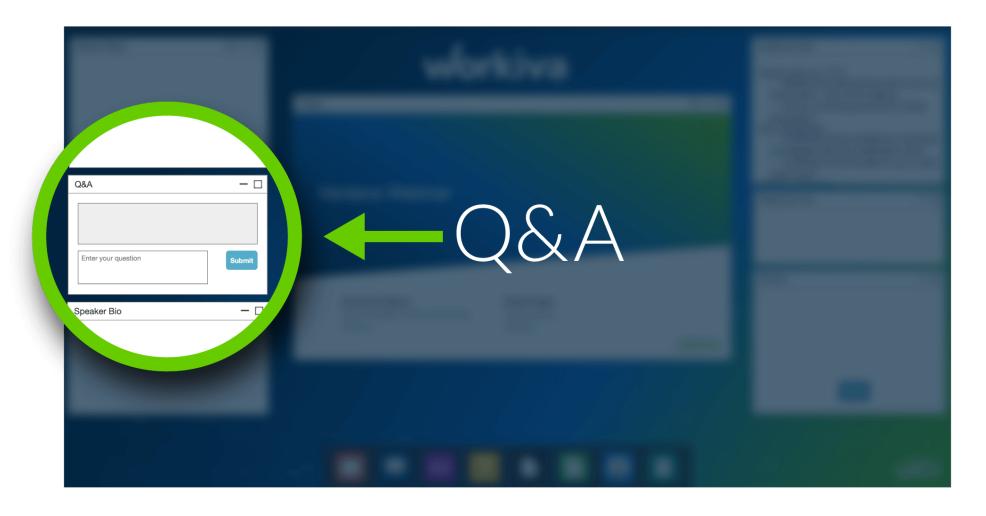
Global financial technology company

"What we're finding is it's not just a straightforward saving of the hours, but people are using that time to really add value to the statutory accounts process."

Fexco group executive



## Live Q&A



# Appendix



#### GAAP to Non-GAAP Reconciliation

Workiva - % of Revenue	2016			2017			2018				2019			TTM		
	GAAP	Equity Comp	Non- GAAP	GAAP	Equity Comp	Non- GAAP	GAAP	Equity Comp	Separation Expense	Non- GAAP	GAAP	Equity Comp	Non- GAAP	GAAP	Equity Comp	Non- GAAP
Subscription & Support Revenue	80.1%	-%	80.1%	81.4%	-%	81.4%	82.0%	-%	-%	82.0%	82.5%	-%	82.5%	83.1%	-%	83.1%
Professional Services Revenue	19.9%	-%	19.9%	18.6%	-%	18.6%	18.0%	-%	-%	18.0%	17.5%	-%	17.5%	16.9%	-%	16.9%
Total revenue	100.0%	-%	100.0%	100.0%	-%	100.0%	100.0%	-%	-%	100.0%	100.0%	-%	100.0%	100.0%	-%	100.0%
Subscription and Support Cost of Revenue	15.6%	0.3%	15.3%	15.7%	0.3%	15.4%	14.0%	0.3%	-%	13.7%	14.4%	0.5%	13.9%	14.3%	0.5%	13.8%
Professional Services Cost of Revenue	13.3%	0.2%	13.1%	13.3%	0.2%	13.1%	13.0%	0.3%	-%	12.7%	14.1%	0.5%	13.6%	12.2%	0.4%	11.8%
Consolidated gross margin	71.1%	(0.5)%	71.6%	71.0%	(0.6)%	71.6%	73.0%	(0.6)%	-%	73.6%	71.5%	(1.1)%	72.6%	73.5%	(0.9)%	74.4%
Research & development	32.2%	1.4%	30.8%	32.8%	1.1%	31.7%	33.4%	2.4%	-%	31.0%	30.2%	2.7%	27.5%	27.7%	2.3%	25.4%
Sales & marketing	45.0%	1.1%	43.9%	40.5%	1.4%	39.1%	37.0%	2.2%	-%	34.8%	40.4%	3.0%	37.4%	41.6%	3.2%	38.4%
General & administrative	18.3%	5.0%	13.3%	19.0%	6.2%	12.8%	23.1%	7.9%	2.0%	13.2%	16.2%	5.2%	11.0%	18.2%	6.9%	11.3%
Operating margin	(24.4)%	(8.0)%	(16.4)%	(21.3)%	(9.4)%	(11.9)%	(20.4)%	(13.1)%	(2.0)%	(5.3)%	(15.3)%	(12.0)%	(3.3)%	(14.0)%	(13.4)%	(0.6)%

GAAP to Non-GAAP % may not reconcile due to % rounding

